



URBAN AGENDA

PROGRESS & ALIGNMENT UPDATE

Milestone Progress and Next Steps

DOCUMENT 2

June 2026

Cleveland & Cuyahoga County | PolicyBridge



ABOUT THIS DOCUMENT

This is the second of three Urban Agenda documents. For the goals, focus areas, and Theory of Change behind this update, see The Framework.

1. The Framework. What the Urban Agenda is and how it works.
- 2. The Progress and Alignment Update (this document). Where the work stands now and what comes next.**
3. The Initiative Alignment Tool. The working document partners use to map and align their initiatives.

SECTION 1 | Milestone Dashboard

The milestone dashboard tracks progression through the Urban Agenda Theory of Change (see The Framework, Section 3), capturing the structured work required to move from system understanding to coordinated implementation.

#	Purpose	Key Actions	Outputs	Status	Next Steps
M1	Establish Shared Vision & Outcomes	Convened cross-sector leaders; executed MOU	Formal MOU; defined goals; initial indicators	Complete	Reinforce shared ownership across partners
M2	Identify System Drivers	Conducted charrettes; engaged stakeholders; incorporated SME insights	Prioritized system drivers; identified barriers	Complete	Validate and refine drivers across all focus areas
M3	Map System Conditions & Actors	Ecosystem mapping (Homeownership); facilitated SME mapping sessions	System maps; actors, gaps, and duplication identified	In Progress	Expand mapping to Workforce and Business Ownership
M4	Align Partners Around Drivers & Levers	Established committees; facilitated final partners charrette	Alignment around drivers and emerging levers	In Progress	Strengthen alignment to specific drivers and levers
M5	Identify & Influence System Levers	Homeownership SME sessions; predictive analytics completed	Defined system levers; initial initiative alignment	In Progress	Expand alignment; complete predictive analytics for Workforce and Business Ownership
M6	Design & Advance Coordinated Strategies	SME action sessions; strategy design based on SME findings	Defined roles; shared measures; shared drivers	In Progress	Finalize strategies; expand to Workforce and Business Ownership
M7	Implement & Track System Change	Initiated alignment framework; began tracking approach	Initial dashboard; tracking framework	Early Stage	Expand initiative alignment; strengthen accountability
M8	Achieve Economic Mobility Outcomes	Long-term outcome measurement in development	Income increases, poverty reduction, wealth gap closure	Long-term	Ongoing tracking against 2028 to 2050 benchmarks

Complete

In Progress

Early Stage

Long-term

SECTION 2 | Key Observations & Next Steps

KEY OBSERVATIONS

- The Urban Agenda has progressed through foundational milestones aligned with its Theory of Change.
- System drivers and leverage points have been identified across focus areas.
- Work to date has focused on building the conditions necessary for coordinated systems change.
- The next phase requires stronger alignment of partner-led initiatives to accelerate impact.

NEXT STEPS

- Finalize Homeownership strategies through the SME process.
- Launch Workforce and Business Ownership SME workstreams.
- Strengthen alignment between initiatives and system levers.
- Expand engagement with key sectors.
- Continue development of tracking and accountability systems.
 - Add a bullet – Facilitate partner co-created systems change strategy development and dual-track initiatives.

The Urban Agenda is progressing through a structured systems change approach, with clear alignment between its Theory of Change, milestone progression, and the next phase of coordinated action across partners.

